Management of Preservation Programs
INF 392G
Unique Number 28860

Fall, 2023
UTA 1.504
Monday 9:00-12:00

Instructor: Rebecca Elder
rebeccaelder@austin.utexas.edu
www.elderpreservation.com
(512) 699 3494

Office Hours: Mondays before or after class and by appointment

Course Overview

This class will address management of various components of library/archive/museum preservation topics such as

- Preservation policy
- Needs assessments
- Library binding
- Emergency planning
- Budgeting
- Fundraising

Class members will work in small groups to perform a needs assessment of a collection held in a local library, museum or archive. This assessment will also cover general preservation programs in the institution, such as reformatting, emergency planning, and staff and user education.

Class members will also work in small groups to write a grant application for their institution to fund a project suggested by their needs assessment.
Required readings will be available in the paper lab anteroom, or via UTLOL or Canvas unless a web reference is given.

**Statement of Learning Success**
Your success in this class is important to me. We all learn differently, and everyone struggles sometimes. You are not, ever, the only one having difficulty! If there are aspects of this course that prevent you from learning or exclude you, please let me know as soon as possible. Together we will develop strategies to meet both your needs and the requirements of the course. I also encourage you to reach out to the student resources available through UT and I am happy to connect you with a person or Center if you would like.

**Teaching Modality Information**
This course is taught face-to-face with one required class meeting per week. There is no alternative to in-person class attendance.

**Communication**
The course Canvas site can be found at [utexas.instructure.com](http://utexas.instructure.com). Please email me through Canvas. You are responsible for ensuring that the primary email address you have recorded with the university is the one you will check for course communications because that is the email address that Canvas uses.

**Asking for Help**
You are always welcome to ask me for help. I realize that this class includes a pair of challenging assignments and that you may need guidance. The best way to reach me is email. I am always happy to have meeting either before or after class on Mondays, or via Zoom during the week.

**Diversity, Equity and Inclusion**
It is my intent that students from all diverse backgrounds and perspectives be well served by this course, that students’ learning needs be addressed, and that the diversity that students bring to this class can be comfortably expressed and be viewed as a resource, strength and benefit to all students. Please come to me at any time with any concerns.
Disability & Access (D&A)
The university is committed to creating an accessible and inclusive learning environment consistent with university policy and federal and state law. Please let me know if you experience any barriers to learning so I can work with you to ensure you have equal opportunity to participate fully in this course. If you are a student with a disability, or think you may have a disability, and need accommodations please contact Disability & Access (D&A). Please refer to the D&A website for more information: http://diversity.utexas.edu/disability/. If you are already registered with D&A, please deliver your Accommodation Letter to me as early as possible in the semester so we can discuss your approved accommodations and needs in this course.

Course Requirements and Grading

Recommended Texts:


Grades

Grades will be based on: Needs Assessment (50%), Grant Application (25%), Teaching Assignment (10%) Class Participation and Attendance (10%), Final Presentation (5%)
# Class Schedule

| 1 | Aug 21 | **Class introductions, expectations, assignments, syllabus, Preservation 101, partners for project**

Look at the collection of previous student assessments on Canvas to see examples of successful projects.

Introduce yourself on the Canvas message board by August 24. Let your classmates know things like your background and academic interests, scheduling issues, and anything else that may help you choose groups. As you decide who will be in your group, please also share that on the message board.

Discuss institutions you're interested in working with on the Canvas message board. A list of places we have worked with already is posted. While I’d prefer you not work with institutions we have already assessed, this is up for discussion, especially if you can come up with a different slant on the project, or it has been several semesters since the last assessment. n the case of two or more groups wanting to work with the same institution, the group who posts interest first will have priority.

Readings:


American Association for State and Local History. *Standards and Excellence Program for History Organizations*. Nashville, TN: American Association for State and Local History, 2009. 139-192. Print. Available in anteroom. Note: If you do not have access to the anteroom before our first class, review this material as soon as possible.

Harvey – 1st Ed. Chapters 8-9. 2nd Ed. Chapters 9-10

<table>
<thead>
<tr>
<th>2</th>
<th>Aug 28</th>
<th><strong>Needs Assessments</strong></th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>Required Readings</td>
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<tr>
<td></td>
<td></td>
<td>Banks, Pillette, ch. 5 (pp.90-95), 12</td>
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<tr>
<td></td>
<td></td>
<td>Harvey, Marhard, ch. 3</td>
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<tr>
<td></td>
<td></td>
<td>University of Illinois Urbana-Champaign Preservation Self-Assessment Program <a href="https://psap.library.illinois.edu/about">https://psap.library.illinois.edu/about</a></td>
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<tr>
<td></td>
<td></td>
<td>Suggested Readings</td>
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<tr>
<td></td>
<td></td>
<td>(Please look at those that are interesting or apply to your collection. Don’t read all of these in depth.)</td>
</tr>
<tr>
<td></td>
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<td>&quot;Preservation Leaflets 1.1-1.8&quot;. Northeast Document Conservation Center. <a href="https://www.nedcc.org/free-resources/preservation-leaflets/overview">https://www.nedcc.org/free-resources/preservation-leaflets/overview</a></td>
</tr>
<tr>
<td>Sep 4</td>
<td>Labor Day Holiday</td>
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</tr>
</tbody>
</table>
Preservation Policy and Planning/Selection for Preservation

Readings:
Cloonan Ch. 8.pdf
Banks, Pillette, chs. 1-3, 5 (pp.82-90).
Harvey (2nd ed) Chapters 1-2, 5
Things Great and Small ch 1-2 Available at https://search.lib.utexas.edu/permalink/01UTAU_INST/vu6c1o/alma991058160249806011
"Preservation Policy". University of Texas at Austin https://www.lib.utexas.edu/about/policies/preservation-policy

Collection Selection for Assessment Due
<table>
<thead>
<tr>
<th>Date</th>
<th>Library Binding/Microfilming/Mass Deacidification</th>
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<tbody>
<tr>
<td>Sep 18</td>
<td>Readings</td>
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**Readings**

- Banks, Pillette, ch. 14, 15
<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
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| Sep 25 | Conservation of General Collections  
Visit to PCL Preservation Department  
Meet in lobby of PCL at 9:00. |

Readings:

- Banks, Pillette chs. 13, 16
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<tr>
<th></th>
<th>Oct 2</th>
<th>Emergency Planning</th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>Readings:</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Northeast Document Conservation Center. <a href="https://www.nedcc.org/free-resources/preservation-leaflets/overview">https://www.nedcc.org/free-resources/preservation-leaflets/overview</a></td>
</tr>
</tbody>
</table>
Budgeting/Cost Analysis/Staffing

Readings:


<table>
<thead>
<tr>
<th>8</th>
<th>Oct 16</th>
<th><strong>Grantwriting</strong></th>
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<tbody>
<tr>
<td></td>
<td></td>
<td><strong>Readings:</strong></td>
</tr>
<tr>
<td></td>
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<td><strong>Draft of Needs Assessment Due Via E-Mail by 9:00 A.M.</strong></td>
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<td><strong>Grant Project/Preliminary Budget Due by e-mail to <a href="mailto:rebecca@elderpreservation.com">rebecca@elderpreservation.com</a>.</strong></td>
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<tr>
<td>9</td>
<td>Oct 23</td>
<td><strong>Visit to Texas Grants Resource Center</strong></td>
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<td></td>
<td></td>
<td><strong>Meet at 1191 Navasota Street Austin, Texas 78702</strong></td>
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Assignments

The two major assignments will be done alone or in groups of two or three students. All students in a group will receive the same grade for the assignments. As these are challenging assignments, groups are highly recommended, however since
working alone is also a choice, no complaints about partners not doing their share of the work will be considered.

Submit all assignments via Canvas.

Needs Assessment – Draft Due October 16, at start of class. Final Due to Instructor and Client October 30 at start of class.

50% of Final Grade

Students will perform a preservation needs assessment for a discrete collection held in a local library, museum or archives, or an overall preservation assessment for the entire institution. Institutions will preferably not be affiliated with The University of Texas at Austin. Contact the instructor if you need assistance finding an institution to assess.

If you choose to do work on a discrete collection, the report will consist of these two parts:

A statistical analysis covering condition of the collections and storage and housings. Please include:

- A one-page executive summary of your results
- A brief history of the collection
- An overview of your tools and methodology
- A reporting of the assessment results
- Recommendations for preservation of the collection that are practical for your institution

The second portion of the assignment is a preservation management assessment which will cover care and handling practices; repair/conservation; library binding if applicable; reformatting; staff and user education; and emergency planning. You should also include any other preservation management topics you feel are important to address and provide a list of readings for your clients to help expand their knowledge of the issues raised in the report.
If you choose to do a preservation analysis of the entire institution, you should cover the following topics:

- Building concerns
- Environmental conditions (Temperature, relative humidity and light)
- Space allocation
- Pest management
- Overall collection condition
- Storage and shelving
- Care and handling
- Repair programs
- Library binding
- Reformatting
- Staff and user education
- Exhibits
- Emergency planning
- Security
- Recommendations for preservation that are practical for your institution
- Any other preservation topics you feel are important to address
- A list of readings for your clients to help expand their knowledge of the issues raised in the report.

If you decide to use a pre-visit questionnaire, please give your institution contact adequate time to complete it. It is also a good idea to schedule a meeting to discuss your findings with your institution contact prior to writing your report. Please remember that your institution contact is a busy professional and treat his or her time respectfully.
Several examples of highly successful assessments have been posted to Canvas. Please read them to familiarize yourself with what you are expected to turn in for an A paper. Also, please note that simple professional writing works best for this type of a document. Bullet point lists are always preferred to long paragraphs. I recommend you try to write at approximately a 9th grade reading level. Microsoft Word has a tool to determine this, and there are online tools as well.

The assignment will not be considered complete until the instructor receives notice that you have delivered a copy to the client. For example, you might e-mail a copy of the final report to the client and copy the instructor.

Grant Application – Draft Due November 13, Final Due December 4

25% of Final Grade

In the same groups, students will write a grant application for their institution for funding for a project suggested by their report. The project should be selected in consultation with the institution contact. You may choose any grant program that is appropriate for your institution, upon approval from the instructor.

You will be responsible for completing as much of the application as you can for your client, so that it is close to ready to submit when you hand it in. Since funders do not use a standard application form, please consult with the instructor to determine what you must complete.

Drafts of your grant will be due on November 13. You must email the draft to the instructor, as well as post a copy on Canvas for your classmates to read. We will peer review the grants in class on November 27. Please read all of the applications, and be prepared to discuss them, as well as lead a discussion of your draft. You may edit based upon the instructor’s comments and peer review prior to final submission.

The assignment will not be considered complete until the instructor receives a final copy and notice that you have delivered a copy to the client by the December 4
deadline. With this final delivery, you should present your client with a document detailing what the client must do to finalize and submit the application.

**Final Presentation – December 4**

**5% of Final Grade**

Your group’s final presentation will summarize your work with your chosen institution over the course of the semester, and should take no longer than 15 minutes, including time for questions and answers. Please rehearse your timing. Going longer than 15 minutes will result in points being deducted from your score.

**Teaching Assignment**

**10% of Final Grade**

As part of the class participation grade, students will be required to prepare a talk (30-45 minutes) and questions for class discussion (30-45 minutes) about the day’s topic. Sign up for a group on Canvas. The available days and topics are:

<table>
<thead>
<tr>
<th>Date</th>
<th>Topic</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sep 11</td>
<td>Preservation Policy and Selection for Preservation</td>
</tr>
<tr>
<td>Sep 18</td>
<td>Library Binding/Microfilm/Mass Deacidification</td>
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<td>Oct 9</td>
<td>Emergency Planning</td>
</tr>
<tr>
<td>Oct 16</td>
<td>Grantwriting</td>
</tr>
<tr>
<td>Oct 30</td>
<td>Conservation and Working with Conservators</td>
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</tbody>
</table>

Obviously, the syllabus readings are an excellent starting point for your presentation and talk, however you should research farther and should assign a few appropriate readings. You have access to Canvas to upload slides and readings.
Historically, students have forgotten to prepare discussion questions so that they are prepared to lead a conversation on their assigned topics. Failure to do this will result in large deductions from your grade. Your classmates will also add discussion questions in class forums, and you may augment your questions with their questions.

Class Participation and Attendance

10% of Final Grade

As part of your class participation grade, each week you must submit a possible discussion question in the discussion forum on Canvas by the Friday before class at 5:00 p.m. We will draw from these questions to frame our class discussion.

Grading Scale

<table>
<thead>
<tr>
<th>Grade</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>A</td>
<td>94-100%</td>
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<tr>
<td>A-</td>
<td>90-93.99%</td>
</tr>
<tr>
<td>B+</td>
<td>87-89.99%</td>
</tr>
<tr>
<td>B</td>
<td>84-86.99%</td>
</tr>
<tr>
<td>B-</td>
<td>80-83.99%</td>
</tr>
<tr>
<td>C+</td>
<td>77-79.99%</td>
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<tr>
<td>C</td>
<td>74-76.99%</td>
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<tr>
<td>C-</td>
<td>70-73.99%</td>
</tr>
<tr>
<td>D+</td>
<td>67-69.99%</td>
</tr>
<tr>
<td>D</td>
<td>65-66.99%</td>
</tr>
<tr>
<td>D-</td>
<td>60-64.99%</td>
</tr>
<tr>
<td>F</td>
<td>Under 60%</td>
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Course Policies

1. Students are required to attend class and to be on time. Any absence or lateness will affect the class participation grade. No absence will count as excused if the instructor does not receive notice of the absence at least 30 minutes before the start of class.

2. Submit all your assignments on time. Late submissions will not be accepted.
unless an emergency is involved. In the event of an emergency, the student must contact the instructor as soon as possible.

3. The instructor will provide any assistance upon the student's inquiry. However, the student is responsible for his/her own effort to complete the assignments.

4. The instructor reserves the right to issue a course grade of F if any assignment is not completed.

5. Laptop computers are welcome in class, however they are only to be used for class-related activities. Checking social media does not count as a class-related activity.

6. The instructor welcomes feedback from the class.

Course Policies and Disclosures

Academic Integrity Expectations
Students who violate University rules on academic dishonesty are subject to disciplinary penalties, including the possibility of failure in the course and/or dismissal from the University. Since such dishonesty harms the individual, all students, and the integrity of the University, policies on academic dishonesty will be strictly enforced. For further information, please visit the Student Conduct and Academic Integrity website at: [http://deanofstudents.utexas.edu/conduct](http://deanofstudents.utexas.edu/conduct).

Confidentiality of Class Recordings
Class recordings are reserved only for students in this class for educational purposes and are protected under FERPA. The recordings should not be shared outside the class in any form. Violation of this restriction by a student could lead to Student Misconduct proceedings.

Getting Help with Technology
Students needing help with technology in this course should contact the ITS Service Desk.
Content Warning
Our classroom provides an open space for the critical and civil exchange of ideas. Some readings and other content in this course will include topics that some students may find offensive and/or traumatizing. I’ll aim to forewarn students about potentially disturbing content and I ask all students to help to create an atmosphere of mutual respect and sensitivity.

Basic Needs Security
Any student who faces challenges securing their food or housing and believes this may affect their performance in the course is urged to contact the Dean of Students for support. UT maintains the UT Outpost, which is a free on-campus food pantry and career closet. Furthermore, if you are comfortable notifying me, please do so, as I may have additional resources I can share.

Sharing of Course Materials is Prohibited
No materials used in this class, including, but not limited to, lecture hand-outs, videos, assessments (quizzes, exams, papers, projects, homework assignments), in-class materials, review sheets, and additional problem sets, may be shared online or with anyone outside of the class without explicit, written permission of the instructor. Unauthorized sharing of materials promotes cheating. The University is well aware of the sites used for sharing materials, and any materials found online that are associated with you, or any suspected unauthorized sharing of materials, will be reported to Student Conduct and Academic Integrity in the Office of the Dean of Students. These reports can result in sanctions, including failure of the course.

Religious Holy Days
By UT Austin policy, you must notify me of your pending absence as far in advance as possible of the date of observance of a religious holy day. If you must miss a class, an examination, a work assignment, or a project in order to observe a religious holy day, you will be given an opportunity to complete the missed work within a reasonable time after the absence.

Names and Pronouns
Professional courtesy and sensitivity are especially important with respect to individuals and topics dealing with differences of race, culture, religion, politics, sexual orientation, gender identity & expression, and nationalities. Class rosters
are provided to the instructor with the student’s legal name, unless they have added a “chosen name” with the registrar’s office, which you can do here. I will gladly honor your request to address you by a name that is different from what appears on the official roster, and by the pronouns you use (she/he/they/ze, etc). Please advise me of any changes early in the semester so that I may make appropriate updates to my records. For instructions on how to add your pronouns to Canvas, visit this site.
More resources available on the Gender and Sexuality Center’s website, www.utgsc.org.

Land Acknowledgement
I would like to acknowledge that we are meeting on the Indigenous lands of Turtle Island, the ancestral name for what now is called North America. Moreover, I would like to acknowledge the Alabama-Coushatta, Caddo, Carrizo/Comecrudo, Coahuiltecan, Comanche, Kickapoo, Lipan Apache, Tonkawa and Ysleta Del Sur Pueblo, and all the American Indian and Indigenous Peoples and communities who have been or have become a part of these lands and territories in Texas.

University Resources for Students

Counseling and Mental Health Center (CMHC)
I urge students who are struggling for any reason and who believe that it might impact their performance in the course to reach out to me if they feel comfortable. This will allow me to provide any resources or accommodations that I can. If immediate mental health assistance is needed, call the Counseling and Mental Health Center (CMHC) at 512-471-3515 or you may also contact Bryce Moffett, LCSW (iSchool CARE counselor) at 512-232-2983. Outside CMHC business hours (8a.m.-5p.m., Monday-Friday), contact the CMHC 24/7 Crisis Line at 512-471-2255.

University Health Services (UHS)
Your physical health and wellness are a priority. University Health Services is an on-campus high-quality medical facility providing care to all UT students. Services offered by UHS include general medicine, urgent care, a 24/7 nurse advice line, gynecology, sports medicine, physical therapy, lab and radiology services, COVID-19 testing and vaccinations and much more. For additional information, visit https://healthyhorns.utexas.edu or call 512-471-4955.
Sanger Learning Center
Did you know that more than one-third of UT undergraduate students use the Sanger Learning Center each year to improve their academic performance? All students are welcome to take advantage of Sanger Center’s classes and workshops, private learning specialist appointments, peer academic coaching, and tutoring for more than 70 courses in 15 different subject areas. For more information, please visit https://ugs.utexas.edu/slc or call 512-471-3614 (JES A332).

Student Emergency Services (SES)
Student Emergency Services in the Office of the Dean of Students helps students and their families during difficult or emergency situations. Assistance includes outreach, advocacy, intervention, support, and referrals to relevant campus and community resources. If you need to be absent from class due to a family emergency, medical or mental health concern, or academic difficulty due to crisis or an emergency situation, you can work with Student Emergency Services. SES will document your situation and notify your professors. Additional information is available at https://deanofstudents.utexas.edu/emergency/ or by calling 512-471-5017.

Important Safety Information
If you have concerns about the safety or behavior of fellow students, TAs or professors, contact BCCAL (the Behavior Concerns and COVID-19 Advice Line) at https://safety.utexas.edu/behavior-concerns-advice-line or by calling 512-232-5050. Confidentiality will be maintained as much as possible, however the university may be required to release some information to appropriate parties.

Classroom Safety and Covid-19
- For any illness, students should stay home if they are sick or contagious, not only to stop the spread, but also to promote their personal wellness.
- The university will continue to provide rapid antigen self-test kits at distribution sites throughout campus. Students can receive up to four tests at a time.
- The university will provide symptomatic COVID-19 testing on campus for all students, faculty and staff.
- UHS maintains up-to-date resources on COVID, which can be found here:
  - COVID-19 Information and Resources
  - COVID-19 Exposure Action Chart
Carrying of Handguns on Campus
Texas’ Open Carry law expressly prohibits a licensed to carry (LTC) holder from carrying a handgun openly on the campus of an institution of higher education such as UT Austin. Students in this class should be aware of the following university policies:

- Students in this class who hold a license to carry are asked to review the university policy regarding campus carry.
- Individuals who hold a license to carry are eligible to carry a concealed handgun on campus, including in most outdoor areas, buildings and spaces that are accessible to the public, and in classrooms.
- It is the responsibility of concealed-carry license holders to carry their handguns on or about their person at all times while on campus. Open carry is NOT permitted, meaning that a license holder may not carry a partially or wholly visible handgun on campus premises or on any university driveway, street, sidewalk or walkway, parking lot, parking garage, or other parking area.
- Per my right, I prohibit carrying of handguns in my personal office. Note that this information will also be conveyed to all students verbally during the first week of class. This written notice is intended to reinforce the verbal notification, and is not a “legally effective” means of notification in its own right.

Title IX Disclosure
Beginning January 1, 2020, Texas Education Code, Section 51.252 (formerly known as Senate Bill 212) requires all employees of Texas universities, including faculty, to report any information to the Title IX Office regarding sexual harassment, sexual assault, dating violence and stalking that is disclosed to them. Texas law requires that all employees who witness or receive any information of this type (including, but not limited to, writing assignments, class discussions, or one-on-one conversations, or third-party reports) must be report it. Before talking with me, or with any faculty or staff member about a Title IX related incident, please remember that I will be required to report this information to the Title IX Coordinator. If you would like to speak with someone who can provide support or remedies without making an official report to the university, please email supportandresources@austin.utexas.edu. For more information about reporting options and resources, visit http://www.titleix.utexas.edu/, contact the Title IX Office via email at titleix@austin.utexas.edu, or call 512-471-0419.
Although graduate teaching and research assistants are not subject to Texas Education Code, Section 51.252, they are still mandatory reporters under Federal Title IX laws and are required to report a wide range of behaviors we refer to as sexual misconduct, including the types of sexual misconduct covered under Texas Education Code, Section 51.252. The Title IX office has developed supportive ways to respond to a survivor and compiled campus resources to support all impacted by a Title IX incident.

**Campus Safety**

The following are recommendations regarding emergency evacuation from the Office of Campus Safety and Security, 512-471-5767,

- Students should sign up for Campus Emergency Text Alerts at the page linked above.
- Occupants of buildings on The University of Texas at Austin campus must evacuate buildings when a fire alarm is activated. Alarm activation or announcement requires exiting and assembling outside.
- Familiarize yourself with all exit doors of each classroom and building you may occupy. Remember that the nearest exit door may not be the one you used when entering the building.
- Students requiring assistance in evacuation shall inform their instructor in writing during the first week of class.
- In the event of an evacuation, follow the instruction of faculty or class instructors. Do not re-enter a building unless given instructions by the following: Austin Fire Department, The University of Texas at Austin Police Department, or Fire Prevention Services office.
- For more information, please visit emergency preparedness.